

Introduction

This case Study involved examining

Putnam Investments, a leading investment

management firm with problems as it

endeavoured to reestablish a proper

organizational culture after periods of

conflicts and poor performance.

Investments background

The investment management company from Boston called Putnam Investments was once among the key market leaders. However, years of conflicts with its management, additional regulatory attention and the dwindling performance of the funds it managed eroded confidence and clients' loyalty was lost.

Change Process

The following is some of the cultural change management strategies which Putnam Investments employed in order to bring about a cultural change. Communication openness also received a lot of practice from leadership and the beginning of leadership training programs that encouraged both ethical behavior and effective teamwork.

Conclusion

This case of Putnam Investments is unique and only serves as a reminder that financial services firms must build a robust, flexible culture. Hence, Putnam was able to make progress for a new beginning by admitting mistakes in the past and emphasising exposed responsibilities, accountability and learning culture.

Resource

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